

MONITOR COMPANY EUROPE

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JONATHAN DAY

November 23, 2006

Dr Mu'tasim Billah al-Qaddafi  
Tripoli

Dear Dr Mu'tasim,

I hope that this finds you in good health and that you are enjoying your new responsibilities. I am writing to set out the approach we would recommend for developing the National Security Council and its staff support (the National Security Organization).

First, as we discussed, you should have an English language teacher 'on call' in Tripoli, to meet with you whenever you have time, ideally several times per week. We can ensure that the teacher provides you with reading material and language challenges that reflect your new role. Your English is already strong. If you pursue even 6 months of instruction, several times per week, you will soon be able to follow all of the international press on Libya and on foreign developments.

Second, the seminar series we spoke of should begin as soon as possible, ideally starting in January. You would receive advance reading on each topic and you would meet with an expert who would visit Tripoli for a half-day meeting. After each meeting, we would hold a private meeting with you to reflect on what you had discussed and to decide on conclusions for action that you had drawn from the session.

Third, we should assign two people, full time, to help you and Mr. Mundhir in setting up the new staff organization, the NSO. There are dozens of problems to be sorted through, and having two strong people in Tripoli will provide you with a way of getting the organisation set up by early Spring.

Finally, we can set up the 'media analysis centre' for you, through our research company in India. The centre would only analyse open source material (press, conference proceedings, books, etc.). In parallel you would assign one or two people in Tripoli (we can help you get this set up) to receive daily analyses from India. This would allow you to start providing briefings to your colleagues on the NSC, early in 2007.

All of what I have described could work in parallel with the ideas that General Searby presented to you in Tripoli. Taken together, these actions would help you get the NSC operating quickly and effectively.

As discussed with Mr Mundhir yesterday, I will be in Tripoli soon and would like to meet with you to discuss all of this in more detail.

With best regards –

A handwritten signature in black ink that reads "Jonathan Day". The signature is written in a cursive style and is centered within a light gray rectangular box.

cc: Mr Mundhir Ramadan  
Dr Omran Bukhres

**Arabic translation attached**